I. Introduction

Implementation of the 2013 Arms Trade Treaty (ATT) requires that the states parties build capacity in relevant areas. A series of funding and assistance instruments has been established to help these capacity-building efforts. These include the ATT Voluntary Trust Fund (VTF)—directly managed by the ATT Secretariat—but also programmes and mechanisms that have been established by the United Nations and the European Union (EU), such as the UN Trust Facility Supporting Cooperation on Arms Regulation (UNSCAR) and the EU ATT Outreach Project (EU ATT OP). Other international and regional organizations as well as non-governmental organizations (NGOs) are also involved in the design and implementation of international assistance that aims either to create awareness about the ATT or to provide training or legal assistance to help states comply with treaty obligations. However, the role played by these instruments in improving states’ implementation of the ATT has yet to be fully assessed and compared.

Now that the treaty has been in force for six years, it is time to assess how different aspects of the treaty have been implemented, including those that address the provision of international assistance. In particular, more clarity is needed on the achievements of assistance programmes that support the implementation of the treaty. Have they improved states’ ability to fulfil their obligations under the ATT? What challenges—in terms of ensuring effectiveness, sustainability and coordination—do the donors, implementers and beneficiary countries face in pursuing these goals? This paper aims to contribute to this discussion.

The paper continues, in section II, by clarifying and contextualizing the term ‘assistance’ in relation to the ATT. Section III then provides an overview of the functioning, thematic scope and geographical coverage of the main instruments that have been specifically established to provide ATT-focused assistance, in particular the VTF, UNSCAR and the EU ATT OP. Other assistance instruments include the ATT’s own Voluntary Trust Fund (VTF), mechanisms established by the United Nations and the European Union (EU), and efforts by other international and regional organizations and non-governmental organizations (NGOs).

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assistance that is directly or indirectly relevant for the implementation of the ATT but has not been established for this specific purpose (e.g. customs assistance) is discussed in section IV. Section V identifies key challenges that assistance for ATT implementation has encountered and explores how these have been overcome or mitigated. Section VI provides recommendations on how the ATT Secretariat and ATT-related processes and assistance programmes could strengthen the role of international assistance in supporting states’ implementation of the ATT.

II. Definition and scope of international assistance

Article 16 of the ATT is dedicated to international assistance for treaty implementation. It reads,

1. In implementing this Treaty, each State Party may seek assistance including legal or legislative assistance, institutional capacity-building, and technical, material or financial assistance. Such assistance may include stockpile management, disarmament, demobilization and reintegration programmes, model legislation, and effective practices for implementation. Each State Party in a position to do so shall provide such assistance, upon request.

2. Each State Party may request, offer or receive assistance through, inter alia, the United Nations, international, regional, subregional or national organizations, non-governmental organizations, or on a bilateral basis.

3. A voluntary trust fund shall be established by States Parties to assist requesting States Parties requiring international assistance to implement this Treaty. Each State Party is encouraged to contribute resources to the fund.

While states recognized the importance of effective implementation for realizing the aims of the treaty, different positions and priorities emerged during the negotiation of the ATT on how to reflect international assistance in its text. These included how to define the scope, forms and funding modalities of assistance; whether to make the provision of international assistance a mandatory obligation; and institutional and procedural issues such as what role the ATT Secretariat should have. While there was some discussion of giving the Secretariat a more active role in providing assistance, the majority of states preferred—for political or financial reasons—the more limited option of tasking the Secretariat to ‘Facilitate the matching of offers of and requests for assistance for Treaty implementation’.

Article 16 is largely modelled on provisions on international assistance of other conventional arms control and disarmament instruments such as the 1997 Anti-Personnel Mine (APM) Convention, the 2001 UN Programme of Action on Small Arms and Light Weapons (POA), and the 2008 Convention on Cluster Munitions (CCM). It provides that, in implementing the ATT,

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3 Arms Trade Treaty (note 1), Article 16.
5 Arms Trade Treaty (note 1), Article 18(3)(c).
each state party ‘may seek assistance’, which is defined as including ‘legal or legislative assistance, institutional capacity-building, and technical, material or financial assistance’. However, these forms of international assistance are not legally defined, which has allowed differences in interpretation and practical usage of the terms, depending on the donors and on institutional and budgetary contexts. For example, the EU project refers to ‘outreach’, while UNSCAR includes ‘cooperation’ in the acronym and the VTF uses ‘assistance’. Further, Article 16 creates a requirement for states parties to provide ATT international assistance ‘upon request’ but only if they are ‘in a position to do so’. Thus, although no specific right to claim assistance is recognized, the treaty does impose an obligation to follow up on assistance requests.7

Each state party can ‘request, offer or receive assistance’ through the UN, other international organizations and regional organizations, bilaterally, or through NGOs, among others. Therefore, the treaty encourages building on existing frameworks in the field of international assistance. Finally, Article 16 requires the establishment of a voluntary trust fund and encourages states parties to contribute, as is the case in other arms control instruments.8

Article 16 is also linked to other provisions of the treaty. All treaty requirements may be the subject of assistance requests and offers, and the range of transfer activities and items defined as being within the scope of the ATT will affect the type of implementation assistance required.9 Article 16 is also closely linked to Article 15, on international cooperation, as international assistance falls under this broader category. To the extent that states parties are required to take all necessary steps to implement the treaty, the provision of international assistance is also tied to Article 5, on general implementation.10

III. The main ATT-focused assistance instruments

Following the adoption of the ATT, funding instruments and programmes were established to support states’ implementation of the treaty and also to raise awareness about its role and objectives. The three main instruments were established in the context of the EU, the UN and the ATT.

In 2013 the EU launched the EU ATT OP to specifically support states to strengthen or develop their capacity to fulfil their obligations under the treaty. That same year, the UN Office for Disarmament Affairs (UNODA) established UNSCAR, a multi-donor funding mechanism that was initially launched to support states in signing and ratifying the ATT and ‘better understanding its complementarities with the PoA’.11 In 2016 the ATT states parties fulfilled the obligation in Article 16(3) with the establishment of the VTF, creating another source of assistance funding.

8 E.g. the establishment or contribution to trust funds to support international assistance is mentioned in the APM Convention (note 6), Article 6(4); and the CCM (note 6), Article 6(9).
9 Holtom (note 2).
10 Casey-Maslen et al. (note 7), pp. 420–21.
In addition, NGOs and other civil society organizations have also developed their own ATT-focused assistance programmes. These include, among others, the ATT Academy run by Control Arms, a coalition of NGOs, and the ATT executive courses organized by the Geneva Centre for Security Policy (GCSP).\footnote{E.g. SIPRI Mapping ATT-Relevant Cooperation and Assistance Activities Database, ‘GCSP course on building capacities for effective implementation of the Arms Trade Treaty (ATT) for African countries’, 10–14 Dec. 2018, and ‘ATT Academy in Southern Africa—workshop 1’, 9–12 Dec. 2019.}

Importantly, all the above-mentioned programmes and instruments also aim, albeit to different degrees, to promote universalization of the treaty and all invite non-states parties to take part in their activities.

The following sections provide an overview of the three main ATT-focused assistance instruments, their rationale and their work. While section IV focuses on other ATT-relevant instruments, the division is not always clear cut. This is evident, for example, with UNSCAR, especially after the expansion of its thematic priorities.

The European Union ATT Outreach Project

The EU ATT Outreach Project was launched in December 2013 in the framework of the EU Partner-to-Partner (P2P) Export Control Programme, with a focus on the implementation and universalization of the ATT.\footnote{Council of the European Union, Council Decision 2013/768/CFSP of 16 December 2013 on EU activities in support of the implementation of the Arms Trade Treaty, in the framework of the European Security Strategy, Official Journal of the European Union, L 341, 18 Dec. 2013.} The most recent phase of the EU ATT OP started in 2017 and has been extended until the end of June 2021. It is currently implemented by the German Federal Office for Economic Affairs and Export Control (Bundesamt für Wirtschaft und Ausfuhrkontrolle, BAFA) and Expertise France (the French international technical cooperation agency). France and Germany together co-finance the project.\footnote{Council of the European Union, Council Decision (CFSP) 2017/915 (note 14), pp. 43–44. See also Stohl (note 2).}

The EU ATT OP focuses on assistance to non-EU states. It aims to support them, at their request, to strengthen their arms transfer control systems in order to effectively implement their obligations under the ATT. It does so by designing and implementing tailored national assistance programmes built on road maps previously agreed with the beneficiaries. The provision of ad hoc assistance on specific issues (e.g. reporting, implementation of the risk-assessment criteria, etc.) is also foreseen and some states have made use of this option. In addition, the EU ATT OP includes a regional outreach component that seeks to encourage countries that neighbour the beneficiaries of the programme to engage with the treaty.\footnote{Council of the European Union, Council Decision (CFSP) 2017/915 (note 14), pp. 43–44. See also Stohl (note 2).}

In assessing requests for assistance and selecting beneficiaries under its ATT Outreach Project, the EU takes into account criteria such as a country’s commitment to ATT adherence and its engagement with other arms transfer control instruments. The project has a global reach, with long-term...
beneficiaries in the Caucasus, Latin America and the Caribbean, South East Asia, South Eastern Europe, and sub-Saharan Africa.\textsuperscript{16}

The United Nations Trust Facility Supporting Cooperation on Arms Regulation

As the ATT opened for signature in 2013, UNODA established UNSCAR, a multi-donor mechanism on arms regulation. UNODA administers UNSCAR with the support of a strategic planning group made up of representatives of the donors to the fund, which provides advice on annual priorities and project selection. UN agencies, regional organizations, NGOs and research institutes are eligible to apply for UNSCAR funding.\textsuperscript{17}

At first, UNSCAR-funded assistance projects had a strong focus on promoting the implementation and universalization of the ATT. However, the thematic priorities of the fund have progressively expanded.\textsuperscript{18} For instance, with the adoption in 2015 of the 2030 Agenda for Sustainable Development and in 2018 of the UN Secretary-General’s Agenda for Disarmament, their relevance to project proposals was embedded into UNSCAR’s selection criteria.\textsuperscript{19} In addition, with the establishment of the VTF in 2016, UNODA has sought to increase cooperation with the ATT Secretariat to enhance synergies and avoid duplication between the VTF and UNSCAR.\textsuperscript{20} As such, in its most recent call for UNSCAR proposals, UNODA explicitly encouraged applicants interested in the implementation of ATT-focused activities to apply to the VTF.\textsuperscript{21}

Since its establishment and through a budget of $12.5 million, UNSCAR has funded 94 projects in all regions of the world, with the majority in sub-Saharan Africa.\textsuperscript{22} Projects focused on the ATT have supported the capacity-building and outreach work of a diverse set of actors, including parliamentary associations, UNODA regional offices, and research institutes such as the Small Arms Survey and the Institute for Security Studies.\textsuperscript{23}

\textsuperscript{18} This is visible by comparing the projects approved for funding in 2013, 2014 and 2015 with those approved from 2016. See e.g. UN Office for Disarmament Affairs (UNODA), ‘UNSCAR projects selected in 2013’, [n.d.]; and UN Office for Disarmament Affairs (UNODA), ‘UNSCAR projects selected in 2017’, [n.d.].
\textsuperscript{20} UN Office for Disarmament Affairs, Programmes Financed from Voluntary Contributions 2016–2017 (note 19), p. 5; and UN Office for Disarmament Affairs (note 17), p. 2.
\textsuperscript{21} UN Office for Disarmament Affairs (note 17), p. 2.
\textsuperscript{22} UN Office for Disarmament Affairs (UNODA), ‘United Nations Trust Facility Supporting Cooperation on Arms Regulation (UNSCAR): Call for contributions 2021–2022’, [n.d.].
The ATT Voluntary Trust Fund

The VTF was established in 2016 by the second ATT Conference of States Parties (CSP). The VTF is supported by voluntary financial contributions from states parties. It is administered by the ATT Secretariat with the support of a selection committee, which identifies projects to be funded and oversees VTF operations.

The VTF was established primarily to ‘assist requesting States Parties requiring international assistance to implement [the ATT]’. However, states that have signed but not yet ratified the treaty and non-states parties that have shown ‘clear and unambiguous political commitment to accede to the ATT’ can also apply for VTF funding. Thus, VTF projects have also sought to promote universalization of the treaty. Only states are eligible to submit project proposals to the VTF, but these can be implemented in cooperation with UN agencies, international or regional organizations, and NGOs.

By April 2021, the VTF had secured nearly $10 million in voluntary contributions from 28 states and has supported 52 assistance projects in 33 countries, the majority in sub-Saharan Africa. VTF-funded projects have supported a variety of activities, including seminars and events to fast-track the treaty’s universalization; projects to help states identify the necessary steps to make their internal legislation comply with the ATT; and projects addressing specific issues such as customs and border control procedures.

IV. Other ATT-relevant assistance

A number of initiatives at the national, regional and international levels aim to support states in strengthening their control systems on arms transfers and small arms and light weapons (SALW) generally—without specific reference to the ATT—or to sustain the implementation of other relevant instruments (e.g. the POA, the 2001 UN Firearms Protocol or regional conventions on SALW controls). There are also programmes that support
states in enhancing their export control systems and enforcement capacities for dual-use items—items with both military and non-military applications.

Such initiatives thus provide assistance that is directly relevant to the purpose and objectives of the treaty without specifically being linked to, or deriving its rationale from, the ATT. Indeed, some were in place prior to adoption of the ATT, and during its negotiation references were made to future implementation building on existing activities. The way in which Article 16 is formulated leaves open this possibility, both by encouraging cooperation with other assistance providers and by recognizing assistance in such fields as disarmament, demobilization and reintegration (DDR) and stockpile management as relevant to the ATT. Creating these synergies in practice has been a slow and painstaking process (see section V).

The following subsections provide a non-exhaustive overview of actors that are involved in providing or funding assistance in the field of transfer control that can be considered directly or indirectly relevant to ATT implementation.

**ATT-relevant assistance provided at the international and regional levels**

Several UN agencies are involved in providing assistance to strengthen states’ conventional arms transfer controls and enforcement capacities. For instance, the relevant work of the UN Office on Drugs and Crime (UNODC) is focused on promoting the implementation of the Firearms Protocol. UNODA regional offices are often involved in relevant assistance activities addressing, among other things, stockpile management and trafficking in SALW and ammunition. UN peace support operations also contribute to relevant activities in the framework of DDR processes.

Regional organizations have also put in place mechanisms to assist their members or other states in the field of arms transfer and SALW controls. In the framework of the EU P2P Export Control Programme, the EU provides

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assistance through the Conventional Arms Export Control Outreach Project (COARM OP). This project was initiated in 2008 and is implemented by BAFA. It promotes effective arms export controls ‘in accordance with the principles set out in Common Position 2008/944/CFSP [defining common rules governing control of exports of military technology and equipment] and—since the treaty’s adoption—with the ATT’. Beyond the EU, the Organization for Security and Co-operation in Europe (OSCE) and the North Atlantic Treaty Organization (NATO) both provide assistance for activities related to SALW control (in Europe and elsewhere), such as destruction and stockpile management.

In Africa, the African Union (AU), the East African Community (EAC), the Economic Community of Central African States (ECCAS), the Economic Community of West African States (ECOWAS), and the Regional Centre on Small Arms in the Great Lakes Region, the Horn of Africa and Bordering States (RECSA) have all been involved in supporting the implementation of regional instruments for SALW control. In the Americas, the Organization of American States (OAS) is a key actor supporting or mobilizing support to its member states to implement the 1997 Inter-American Convention Against the Illicit Manufacturing of and Trafficking in Firearms, Ammunition, Explosives, and Other Related Materials (CIFTA).

Other ATT-relevant assistance

Some governments contribute to transfer control-related assistance through national programmes. For instance, the United States Government funds the Export Control and Related Border Security (EXBS) and Conventional Weapons Destruction programmes through the US Department of State’s Nonproliferation, Anti-terrorism, Demining and Related Programs budget.

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34 European Union (note 14).
37 Maze (note 31), p. 15. Regional instruments such as the ECOWAS Convention on SALW (Art. 26), the Nairobi Protocol (Art. 14) and the Kinshasa Convention (Art. 33) include provisions encouraging or promoting mutual assistance or identifying a secretariat tasked to mobilize support.
ATT-relevant assistance is also provided in other institutional and legal frameworks, such as assistance to fulfil the obligations under UN Security Council Resolution 1540 on the non-proliferation of weapons of mass destruction.\(^{40}\) Finally, some organizations’ capacity-building programmes in support of law enforcement agencies or to strengthen the enforcement capacities of customs administrations overlap with programmes focusing on conventional arms control. These include, for instance, assistance activities implemented by Interpol and the World Customs Organization (see box 1).

V. Supporting states’ implementation of the ATT: Main challenges and good practices

Assistance donors, implementers and beneficiary countries have all dealt with a series of challenges in designing and delivering assistance in the field of arms transfer and SALW controls. This section explores these, focusing in particular on four: (a) addressing shortages in funding, technical expertise and human resources; (b) identifying key actors and addressing beneficiary state needs; (c) ensuring coordination among donors, implementers and beneficiaries; and (d) measuring the impact of assistance provided. While many of these challenges apply to assistance in the field more generally, the following subsections refer in particular to challenges encountered in supporting ATT implementation.

Addressing shortages in funding, technical expertise and human resources

Shortages of funding, technical expertise and human resources are key challenges in supporting the implementation of the ATT. Only a limited number of funding mechanisms and programmes specifically address the ATT. Moreover, in the case of UNSCAR, the focus has widened as to encompass a wider set of instruments and priorities. More generally, funding for arms transfer and SALW control-related assistance may have lost momentum. Much of the assistance described above—including the EU P2P Outreach Programme and contributions to UNSCAR and the VTF—can be supported through development financing. However, the share of Official Development Assistance (ODA) used for ‘reintegration and SALW controls’ remains small and only a handful of donors commit substantial resources in this field consistently.\(^{41}\)

The issue of how funds are distributed is equally important. For instance, even though such instruments as the VTF and UNSCAR have successfully managed to secure funding over the years, they both apply a cap on the size of individual projects and are, therefore, limited to funding short-term

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Taking stock of the Arms Trade Treaty projects. This means that the amount of funding available for more longer-term and sustainable efforts is limited.

Further, assistance donors, implementers and beneficiaries can all face a shortage of human resources and expertise. For instance, experts involved in ATT-focused assistance have noted insufficient technical expertise and personnel as weaknesses in the functioning and management of the VTF. The WCO has also published training materials such as the STCE Implementation Guide, which includes a section on the ATT.

The WCO established the Small Arms and Light Weapons (SALW) project in March 2015. This supports WCO member states in implementing their customs-related obligations under the ATT, the 2001 United Nations Programme of Action on Small Arms and Light Weapons (POA) and the 2001 Firearms Protocol. The SALW project focuses on five areas: (a) awareness raising, legal analysis and development of guidance; (b) training and technical assistance; (c) operational coordination; (d) SALW-specific tools to support intelligence analysis and risk management; and (e) international cooperation. In providing this assistance, the WCO has worked closely with Interpol and the UN Office for Disarmament Affairs (UNODA), among others.

The STCE programme and the SALW project now form part of the WCO Security Programme, which was established in 2016 to ‘support strengthening customs administrations’ capacity to deal with specific security related risks’.

Box 1. ATT-relevant customs assistance provided by the World Customs Organization

The World Customs Organization (WCO) originally established the Strategic Trade Control Enforcement (STCE) programme in 2013 as an ad hoc project. It covers chemical, biological, radiological, nuclear (CBRN) and other dual-use items as well as conventional weapons. The programme supports WCO members in establishing national controls to fulfil their international obligations, which explicitly includes the 2013 Arms Trade Treaty (ATT). The programme includes train-the-trainer workshops for experts, training based on the WCO training curriculum, operational exercises and industry outreach. The WCO has also published training materials such as the STCE Implementation Guide, which includes a section on the ATT.

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The STCE programme and the SALW project now form part of the WCO Security Programme, which was established in 2016 to ‘support strengthening customs administrations’ capacity to deal with specific security related risks’.

Further, assistance donors, implementers and beneficiaries can all face a shortage of human resources and expertise. For instance, experts involved in ATT-focused assistance have noted insufficient technical expertise and personnel as weaknesses in the functioning and management of the VTF. For implementers, it has been difficult to find experts working on export controls who can make the long-term commitment to participate in international assistance programmes over several months or years. This gap has sometimes been filled by representatives of NGOs, with mixed results: in some cases, the high standards that some of these NGOs advocate have had the potential to be discouraging for recipient states; in other cases, assistance programmes led by these actors has been effective and cost-efficient. In an attempt to address the reliance on international experts, in April 2021 the Council of the EU approved funding for a project that seeks to build the capacity of local and regional consultants to provide training and implementation assistance with a view to establishing a roster of experts endorsed by the ATT Secretariat.

From the perspective of a beneficiary country, the limited number of expert staff hampers its ability to identify gaps and needs. This reduces the likelihood of a successful assistance programme from the outset. One result could be poor quality applications for funding assistance projects, as has

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42 Holtom and Bromley (note 31), pp. 11–13.
44 Government official, Communication with authors, 10 Dec. 2020.
45 Independent expert (note 43).
occurred in the case of the VTF.\textsuperscript{47} This limitation can continue through the lifetime of a programme since limited staff means that recipient countries may have limited capacity to fully absorb assistance. Moreover, unless skills and knowledge are systematically passed on, the staff turnover within key actors involved in programmes in beneficiary countries, such as licensing and customs authorities, undermines the long-term sustainability of ATT assistance.

\textbf{Identifying key actors and addressing beneficiary state needs}

In order to be effective, assistance programmes should involve all relevant agencies in the beneficiary country from the outset. This is particularly important at the stage of identifying the country’s requirements and assessing the extent to which external involvement is needed. However, the above-mentioned shortages of expertise in recipient countries can undermine this process.

In addition, it is often difficult for assistance implementers to identify the correct counterparts in the relevant agencies.\textsuperscript{48} Doing so is crucial to mobilize support around the ATT and, eventually, ensure its effective and sustained implementation. In some cases, this challenge is linked to a lack of inter-agency coordination in the beneficiary country due either to insufficient awareness of the role of different actors or a sense of competition. This complexity can partly be attributed to the uniqueness of each national transfer control system in terms of which agencies and ministries, and which departments and units within them, are involved. Identifying who has a given function can therefore be time intensive and counterintuitive. Further, those implementing ATT-focused assistance programmes have sometimes struggled to overcome the particular reluctance of certain ministries or departments (e.g. defence) in beneficiary countries to engage, due to concerns about certain treaty obligations (e.g. reporting).\textsuperscript{49} Navigating strict hierarchies and ensuring gender balance among the recipients of the assistance programmes are also challenges that implementers face in the process of identifying their counterparts on the ground.\textsuperscript{50}

Involving key local actors is a precondition for determining the specific needs and gaps that assistance efforts should address. Some ATT assistance implementers have approached this process by designing initial road maps or by collecting beneficiary inputs through preliminary surveys.\textsuperscript{51} Allowing only states to submit applications to the VTF was intended to support this process by increasing the ownership of projects by countries in need of assistance. However, in some cases this has proven to be counterproductive


\textsuperscript{48} Representative of the German Federal Office for Economic Affairs and Export Control (BAFA), Communication with authors, 18 Feb. 2021.

\textsuperscript{49} Representative of the German Federal Office for Economic Affairs and Export Control (note 48); and Representative of Control Arms, Communication with authors, 12 Mar. 2021.

\textsuperscript{50} Representative of Control Arms (note 49).

\textsuperscript{51} Representative of the German Federal Office for Economic Affairs and Export Control (note 48); and Representative of Control Arms (note 49).
since some states lack the resources to directly managing assistance projects and would prefer to delegate this entirely to implementing partners.\footnote{Representative of the Geneva Centre for Security Policy (GCSP), Communication with authors, 5 Feb. 2021.}

More generally, some recipients may be reluctant to openly discuss needs since doing so may reveal vulnerabilities and gaps in their capacity to regulate arms transfers. Because the largest arms-producing countries are among the main providers of funds and experts for ATT-relevant assistance programmes, these recipients fear that this transparency may have an impact on the donors’ willingness to grant export permits.

Volatility in needs and levels of engagement is another factor that can make responsiveness difficult. Assessing the level of commitment to the treaty by a beneficiary country can be quite challenging, as has been experienced by the VTF and also in the context of other assistance programmes.\footnote{Maletta (note 47).} ATT assistance providers engaged in longer-term programmes have also often witnessed that needs evolve over time. This has an impact on the type and number of activities initially planned and requires a degree of flexibility that donors often lack.\footnote{Representative of the German Federal Office for Economic Affairs and Export Control (note 48).} Experts engaged in various ATT assistance programmes have also noted that, while needs assessments are often conducted at project-management level, this information is not always passed on to the experts participating in relevant missions.\footnote{Government official (note 44).} All of this can have a negative impact on effectiveness.

### Ensuring coordination among donors, implementers and beneficiaries

Effective coordination of assistance efforts would avoid overlap and duplication, maximize available resources and create synergies. It is among the biggest challenges to ATT implementation. Effective coordination requires experience in the field and in-depth knowledge of different programmes and activities to detect both unnecessary duplication and opportunities for synergies. This experience and knowledge may not always be found among those tasked with coordination. Given the inevitable geographical and thematic overlap between the different instruments and programmes described in sections III and IV, the need for assistance coordination is crucial.

An example of good practice in this regard is provided by UNSCAR, which requires implementing partners ‘to coordinate with other finalists, building on existing efforts and creating synergies’.\footnote{UN Office for Disarmament Affairs, UNODA Programmes Financed from Voluntary Contributions 2015–2016 (note 19), p. 2.} To support these coordination efforts and prevent duplication of work, since 2015 SIPRI has collected publicly available data on ATT-relevant cooperation and assistance activities.\footnote{SIPRI Mapping ATT-Relevant Cooperation and Assistance Activities database, 'About the project', 2016.}

As seen above, the ATT assigns a key role to the ATT Secretariat in this field. The Secretariat has responded to this responsibility by regularly
consulting with UNSCAR and implementers of the EU ATT OP in its role as VTF administrator, as required by the terms of reference of the VTF. The Secretariat liaises with UNSCAR while screening and short-listing received VTF project proposals. Informal consultations with BAFA also occur through email correspondence or meetings on the sidelines of ATT events.  

However, the ATT Secretariat is far from being the type of ATT-assistance coordination entity that some hoped it would be. This role is made difficult by the Secretariat’s lack of capacity. It also lacks the institutional infrastructure that would allow it to fulfil its ‘matchmaking’ duties—linking requests for a certain type of assistance with a donor that is able to supply it. For instance, no system or platform is in place to collect details of states parties’ assistance needs. Information ‘relevant to the provision or receipt of implementation assistance’ may be shared on a voluntary basis in states’ initial reports to the ATT. But these details are not always provided, nor are they systematically analysed. In contrast, UNSCAR specifically uses national POA reports when assessing project proposals.

Challenges to assistance coordination are not new, nor are they exclusive to the ATT Secretariat and the VTF—they affect the provision of international assistance in arms control and non-proliferation more generally (e.g. in assistance in implementing UN Security Council Resolution 1540 or the POA). The existence of multiple efforts to coordinate the provision of assistance in areas that relate to arms transfer and SALW controls, while different in scope, also risks creating some overlaps.

Finally, coordination efforts may be limited by factors such as the reluctance of some donors to engage in peer-to-peer coordination. This may be due to broader overarching policy priorities. A significant reason for this reluctance may be the complexity of transfer control assistance, including assistance in the field of dual-use export controls, and the fact that it overlaps with ‘many different areas of government activity’.

Measuring the impact of assistance provided

There are a number of obstacles to assessing the success of assistance instruments and programmes and measuring the changes that they trigger. Among these, experts involved in the implementation of ATT assistance programmes have identified a lack of proper systems of external evaluation and quality control in the assistance delivered in these contexts.

Evaluations can take place in the form of project-specific performance monitoring based on a logical framework. This can apply to programmes providing assistance to implement the ATT, where concrete outputs are often measured against specific indicators (e.g. number of officials from relevant entities trained, the adoption of a control list etc.). However,
a practical constraint here relates to the ‘attribution gap’, that is, the difficulty of attributing with certainty some of these changes to a specific project. Moreover, the results of these assistance programmes are often intangible, making them difficult to capture in quantitative terms, or may take considerably longer than the duration of a project (e.g. when legislative processes are involved).

Given the relatively young age of the ATT and the ATT-focused assistance programmes, it may still be too early to assess their long-term impact. In the future, this could be done by tasking external, independent organizations with gathering relevant data and information in countries that have received assistance.\(^65\) The Council of the EU’s decisions in support of the EU ATT OP task the EU to provide an impact assessment of the programme against a set of specific criteria.\(^66\) The ATT Secretariat has elaborated Guidance for VTF Project Evaluation to ‘better assess the results of VTF-funded projects’.\(^67\) However, the guidance is not meant to look into the long-term impact of projects but specifies that this will be considered ‘in due course’.\(^68\) The Covid-19 pandemic has delayed the Secretariat’s plans to evaluate the VTF projects of 2017–19 on the basis of this guidance. Its assessment of both the results of previous VTF projects and the usefulness of the guidance are thus yet to be seen.\(^69\)

VI. Conclusions and recommendations

The following recommendations are directed specifically at the ATT Secretariat and ATT-related processes. They cover ways to enhance sustainability and effectiveness, including by ensuring that assistance efforts match actual needs, and ways to improve coordination.

Enhance sustainability and effectiveness

Ensuring from the outset of an assistance activity that the entities involved in the beneficiary country have a sense of ownership is a key factor in ensuring sustainability and effectiveness. As described above, some ATT assistance implementers have worked with the recipients to identify needs and the strategies to address them. However, some implementers have also noted that, to achieve the best results, donors should allow the flexibility to review the initial assessment and adjust planning.

Effectiveness and sustainability also depend on the quality and specificity of assistance provided. Larger ATT assistance programmes implemented by bigger entities have the advantage of a well-equipped administrative infrastructure to manage assistance projects. In such cases, subcontracting

\(^{65}\) Independent expert (note 43).


\(^{67}\) Arms Trade Treaty, 5th Conference of States Parties, Report on the work of the ATT Voluntary Trust Fund (VTF) for the period August 2018 to August 2019, ATT/VTF/2019/CHAIR/531/Conf. Rep, 26 July 2019, para. 20 and annex H.


smaller organizations with more specific technical expertise could make the assistance effort more effective and cost-efficient.\textsuperscript{70} In the context of the VTF, giving NGOs and other entities the opportunity to apply for funding may improve the effectiveness of VTF-funded projects since states are often not equipped to directly manage such activities and some projects could benefit more than one state.\textsuperscript{71} As noted above, in some cases they also need support to clearly identify their gaps and needs.

Indeed, ensuring that assistance efforts match actual needs is a key element of effectiveness. Ideas to achieve this goal floated during ATT negotiations included, for instance, the preparation of national action plans (as in the case of the POA) or the establishment of a peer review process to identify assistance gaps and design assistance efforts accordingly.\textsuperscript{72} None of these suggestions materialized in the context of the ATT and no formal mechanism is currently in place to identify states’ assistance needs. The original design of the initial report represents a missed opportunity to gather this information systematically. The ATT Working Group on Transparency and Reporting (WGTR) has proposed amendments to the initial reporting template to add two more sections in which new states parties could elaborate at more length about their assistance needs or the assistance that they could provide.\textsuperscript{73} According to the WGTR, the addition of these items would help states parties and the ATT Secretariat to identify ‘assistance needs, with a view to seeking such, for example through the VTF’.\textsuperscript{74} If accepted, these amendments could represent a step forward in matching assistance to needs. However, changing reporting obligations will not represent a solution in itself if states parties do not provide the Secretariat with adequate resources to collect, analyse and make use of this information and fulfil its task of facilitating the matching of offers and requests for assistance. A package of support for the ATT Secretariat adopted by the EU in April 2021 also aims to fill this gap.\textsuperscript{75} One of the projects the EU will fund is for the establishment of a database or another suitable mechanism to match assistance needs and resources. This, combined with the proposed amendments in the initial reporting template, could enhance the ability of the Secretariat to fulfil its obligations in the field of international cooperation and assistance.

New processes could also build on existing requirements. For instance, the ATT requires that each state party designate a national point of contact ‘to exchange information on matters related to the implementation of this Treaty’.\textsuperscript{76} In a recipient country, this point of contact could also gather information on assistance needs and the assistance received; and the point of contact in a provider country could clarify whether it is able to respond to requests.

\textsuperscript{70} Independent expert (note 43).
\textsuperscript{71} Representative of the Geneva Centre for Security Policy (note 52).
\textsuperscript{74} Arms Trade Treaty, ATT/CSP6.WGTR/2020/CHAIR/607/Conf.Rep (note 73), para. 15.
\textsuperscript{75} Council of the European Union, Council Decision (CFSP) 2021/649 (note 46).
\textsuperscript{76} Arms Trade Treaty (note 1), Article 5(6).
**Improve coordination of assistance efforts**

Improved coordination of assistance efforts could be achieved through the establishment of a mechanism involving both donors and recipients. It must pursue coordination at both the macro level of strategy and policy and the micro level of detailed regional and thematic coordination of individual projects.

During treaty negotiations, several ideas were advanced for establishing such a process in the framework of the ATT and regarding the role the ATT Secretariat could play. Six years after entry into force, some of these suggestions may still be valid and could be tailored to the processes that have emerged within the framework of the treaty and to the actual role that the Secretariat has assumed.

One idea referred to the inclusion of ‘some procedural elements in the ATT’—such as regional or intersessional meetings or special sessions on the sidelines of CSPs—to discuss available resources and needs as well as ‘lessons learned in the implementation of assistance’. Today, such discussions could take place within the Working Group on Effective Treaty Implementation (WGETI). The mandate of the WGETI and its role in compiling resources and guidance to support ATT implementation puts the group in a good position to undertake this task. It could formalize informal exchanges that are already occurring between the ATT Secretariat and other major assistance providers. Relevant discussions could build on information included in existing platforms—such as those created by UNODA to monitor the implementation of the POA, the SIPRI assistance database or the future ‘matchmaking’ platform that the Secretariat intends to build.78

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Abbreviations

APM     Anti-personnel mine
ATT     Arms Trade Treaty
BAFA    Bundesamt für Wirtschaft und Ausfuhrkontrolle (German Federal Office for Economic Affairs and Export Control)
CCM     Convention on Cluster Munitions
CSP     Conference of States Parties
DDR     Disarmament, demobilization and reintegration
EU      European Union
EU ATT OP European Union Arms Trade Treaty Outreach Project
NGO     Non-governmental organization
P2P     Partner-to-Partner
POA     United Nations Programme of Action to Prevent, Combat and Eradicate the Illicit Trade in Small Arms and Light Weapons in All Its Aspects
SALW    Small arms and light weapons
UN      United Nations
UNODA   United Nations Office for Disarmament Affairs
UNSCAR  United Nations Trust Facility Supporting Cooperation on Arms Regulation
VTF     Voluntary Trust Fund
WCO     World Customs Organization
WGETI   Working Group on Effective Treaty Implementation
WGTR    Working Group on Transparency and Reporting
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CONTENTS

I. Introduction 1
II. Definition and scope of international assistance 2
III. The main ATT-focused assistance instruments 3
   The European Union ATT Outreach Project 4
   The United Nations Trust Facility Supporting Cooperation on Arms Regulation 5
   The ATT Voluntary Trust Fund 6
IV. Other ATT-relevant assistance 6
   ATT-relevant assistance provided at the international and regional levels 7
   Other ATT-relevant assistance 9
V. Supporting states’ implementation of the ATT: Main challenges and good practices 9
   Addressing shortages in funding, technical expertise and human resources 11
   Identifying key actors and addressing beneficiary state needs 12
   Ensuring coordination among donors, implementers and beneficiaries 14
   Measuring the impact of assistance provided 14
VI. Conclusions and recommendations 15
   Enhance sustainability and effectiveness 15
   Improve coordination of assistance efforts 16
Box 1. ATT-relevant customs assistance provided by the World Customs Organization 10

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